

Medium Term Budget Requirement

	Year 1 2014/15 £'000	Year 2 2015/16 £'000	Year 3 2016/17 £'000
2013/14 Net General Fund Base Budget	189,640	189,640	189,640
Non-domestic rates tariff payment to Government	2,913	2,986	3,046
One off budget adjustments from 2013/14	(1,903)	(1,903)	(1,903)
Drawdown from Efficiency Delivery Reserve	(752)	0	0
2014/15 Net General Fund Base Budget	189,899	190,724	190,783
Contract and Income Inflation	2,800	5,600	8,400
Growth	4,156	5,515	5,515
Efficiency Savings ¹	(18,157)	(40,751)	(50,515)
General Contingency (pay)	900	1,800	4,050
Gross Budget Requirements	179,597	162,888	158,233
Less			
New Homes Bonus Grant	(3,773)	(3,065)	(3,672)
Other unringfenced specific grants	(4,534)	(4,442)	(4,442)
Council Tax Freeze Grant	(626)	(1,252)	(1,252)
Contribution to General Balances	1,105	0	0
Revenue Grants	(7,828)	(8,759)	(9,366)
Net Budget Requirement	171,769	154,129	148,867
Funded By			
Revenue Support Grant	65,300	46,572	39,874
Localised Element of Non Domestic Rates	54,313	55,838	56,924
Council Tax (3% Reduction in Year 1 then a freeze for planning purposes)	51,369	51,369	51,369
Increase in Council Tax Base	0	350	700
One off collection fund surplus	787	0	0
Gross Resources	171,769	154,129	148,867
Adjusted Net Budget Gap	0	0	0

Notes

1) In addition, an efficiency of £150k has been built in to the Council Tax Base, relating to Single Person Discount savings. These savings are planned to be achieved through the Business Intelligence programme.

Environment, Leisure & Residents' Services Budget Proposals

Service	Description of Budget Change	Budget Change		
		2014-15 Budget Change (£,000's)	2015-16 Budget Change Cumulative (£,000's)	2016-17 Budget Change Cumulative (£,000's)
ELRS Cross Cutting	Implement joint ELRS Finance Team across LBHF and RBKC	(76)	(76)	(76)
Cleaner, Greener & Cultural Services	Rationalise Recycling Bring Bank Sites	(25)	(25)	(25)
Cleaner, Greener & Cultural Services	Street Scene Enforcement / Graffiti Service Review	(25)	(25)	(25)
Cleaner, Greener & Cultural Services	Increased hall hire income at HTH - dependent on Wi-Fi installation as part of HTH refurbishment	(15)	(15)	(15)
Cleaner, Greener & Cultural Services	Review major events with a focus on increased income generation (Boat Race)	(22)	(22)	(22)
Cleaner, Greener & Cultural Services	Review commercial hires to focus on increased income	(20)	(20)	(20)
Cleaner, Greener & Cultural Services	Filming Service Review - Phase 3	(5)	(5)	(5)
Safer Neighbourhoods	Review Grounds Maintenance Contract (depends on outcome of service review and potential bi-borough contract alignment in terms of specification)	(200)	(200)	(200)
Safer Neighbourhoods	Alternative Funding for Enhanced Policing Contract	(440)	(440)	(440)
Safer Neighbourhoods	Fleet Transport Service Review	(35)	(35)	(35)
Customer & Business Development	Commercial Waste Income Generation	(50)	(50)	(50)
Customer & Business Development	Review of Business Improvement Team	(40)	(40)	(40)

Service	Description of Budget Change	Budget Change		
		2014-15 Budget Change (£,000's)	2015-16 Budget Change Cumulative (£,000's)	2016-17 Budget Change Cumulative (£,000's)
Customer & Business Development	Review of Registrars Deficit	(50)	(50)	(50)
Customer & Business Development	Cross Cutting ELRS Income Growth	(140)	(140)	(140)
	Total Efficiencies	(1,143)	(1,143)	(1,143)
Growth	Western Riverside Waste Authority Growth	0	374	374
Growth	Retender of the Waste & Street Cleansing Service	0	650	650
	Growth totalled	0	1,024	1,024

Libraries Budget Proposals

Service	Description of Budget Change	Budget Change		
		2014-15 Budget Change (£,000's)	2015-16 Budget Change Cumulative (£,000's)	2016-17 Budget Change Cumulative (£,000's)
Triborough Libraries	Libraries Efficiencies and Contract savings	(100)	(100)	(100)
	Total Efficiencies	(100)	(100)	(100)
	Growth totalled	0	0	0

Transport & Technical Services Budget Proposals

Service	Description of Budget Change	Budget Change		
		2014-15 Budget Change (£,000's)	2015-16 Budget Change Cumulative (£,000's)	2016-17 Budget Change Cumulative (£,000's)
Building & Property Management	Total Facilities Management (TFM) savings	(334)	(650)	(650)
Building & Property Management	Increased cost recovery from discretionary planning charges	(149)	0	0
Building & Property Management	TTS One off use of reserves	(167)	0	0
Transforming Business	Accommodation Savings	(460)	(1,549)	(1,549)
Tri Borough	Bi Borough review of Transport & Technical Services (TTS)	(341)	(416)	(416)
Building and Property Management	Advertising hoardings in streets	(50)	(50)	(50)
Transport and Highways	Street lighting contract savings	(50)	(50)	(50)
Parking	Parking office savings above the £100k in each borough already assumed for 13/14	(172)	(215)	(416)
Transport and Highways	Advertising on pavements	(250)	(250)	(250)
Transport and Highways	Sponsorship of Christmas lights	(12)	(12)	(12)
Parking	Parking initiatives	(74)	(74)	(74)
Various	Put Uniform system into managed services	(21)	(21)	(21)
Various	Use of S106 Monies	(360)	(360)	(360)

Service	Description of Budget Change	Budget Change		
		2014-15 Budget Change (£,000's)	2015-16 Budget Change Cumulative (£,000's)	2016-17 Budget Change Cumulative (£,000's)
Environmental Health	Statutory Licensing fee increase	(30)	(30)	(30)
Building and Property Management	Technical Support service reviews	(79)	(79)	(79)
Building and Property Management	Carbon Reduction Commitment (CRC) allowances	(64)	(64)	(64)
Building and Property Management	Systems saving as a result of Total Facilities Management	(62)	(62)	(62)
Planning	Pre Application Fee	(50)	(50)	(50)
	Total Efficiency Savings	(2,725)	(3,932)	(4,133)
Growth	Internal TTS Issues to address - Departmental overheads no longer rechargeable on BTS	249	249	249
Growth	Building Control gap in income target post reorganisation	287	287	287
	Growth totalled	536	536	536